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UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA  
BEFORE THE HONORABLE WILLIAM H. ALSUP

UNITED STATES OF AMERICA, )  
                              )  
Plaintiff,                )  
                              )  
vs.                        ) No. CR 14-0175 TEH  
                              )  
PACIFIC GAS & ELECTRIC COMPANY, )  
                              ) San Francisco, California  
Defendant.                ) Tuesday  
                              ) May 7, 2019  
                              ) 9:00 a.m.

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**TRANSCRIPT OF PROCEEDINGS**

**APPEARANCES:**

**For Plaintiff:** DAVID ANDERSON  
United States Attorney  
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San Francisco, California 94102  
**BY:** HALLIE HOFFMAN  
JEFF SCHENK  
ASSISTANT UNITED STATES ATTORNEYS

**For Defendant:** JENNER & BLOCK  
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Chicago, Illinois 60654  
**BY:** REID JOSHUA SCHAR, ESQ.

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**BY:** KATE DYER, ESQ.

(APPEARANCES CONTINUED ON FOLLOWING PAGE)

**Reported By:** *Debra L. Pas, CSR 11916, CRR, RMR, RPR*

*Official Reporter - US District Court*

*Computerized Transcription By Eclipse*

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**APPEARANCES (Continued) :**

**For Defendant:** CRAVATH, SWAINE AND MOORE LLP  
825 Eighth Avenue  
New York, New York 10019  
**BY:** KEVIN ORSINI, ESQ.

**Also Present:** Jennifer Hutchings - USPO

Mark Filip.  
- Federal Monitor

Bill Johnson  
- Chief Executive Officer of PG&E

Mark Zafferano  
- San Bruno City Attorney

Connie Jackson.  
- Former San Bruno City Manager

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## **P R O C E E D I N G S**

May 7, 2019

9:02 a.m.

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**THE CLERK:** Calling Criminal Action 14-174, United States versus Pacific Gas and Electric Company.

Counsel, please step forward and state your appearances for the record.

**MS. HOFFMAN:** Good morning.

**MR. SCHENK:** Hallie Hoffman and Jeff Schenk for the United States. Good morning.

**THE COURT:** Welcome.

**MR. BAUER:** Good morning, your Honor. Jennifer Hutchings on behalf of Probation.

**THE COURT:** Welcome to you.

**MR. SCHAR:** Good morning, Your Honor. Reid Schar on behalf of PG&E.

I will note that we're joined today by Bill Johnson, who is the Chief Executive Officer --

**THE COURT:** I'm sorry. I couldn't hear. Somebody was coughing.

**MR. SCHAR:** Joined by Bill Johnson, who is in the front row seat, Chief Executive Officer of PG&E.

**THE COURT:** Welcome to the problem.

**MR. JOHNSON:** Thank you, Your Honor.

1                   **MS. DYER:** Good morning, Your Honor. Kate Dyer for  
2 PG&E.

3                   **MR. ORSINI:** Good morning, Your Honor. Kevin Orsini  
4 for PG&E.

5                   **THE COURT:** Any Board members here? Anybody here who  
6 is a Board member?

7                   (No response.)

8                   **THE COURT:** I guess not. All right.

9                   **MR. JOHNSON:** I'm a putative Board member. Not quite  
10 yet, but no other ones are here, Your Honor.

11                  **THE COURT:** All right.

12                  So we're here for sentencing on the Form 12. I didn't get  
13 any sentencing memos. I assume that -- but let me know, did  
14 anyone submit one?

15                  **MR. SCHAR:** No, Your Honor.

16                  **MS. HOFFMAN:** No.

17                  **THE COURT:** You were entitled to, but you didn't have  
18 to. So, all right.

19                  So I have some thoughts about what should be done, but I  
20 want to hear from you, give everyone your say.

21                  Let's start with PG&E first.

22                  **MR. SCHAR:** Sure. Thank you, Your Honor. And I'll  
23 be brief.

24                  PG&E fully accepts responsibility for the reporting  
25 violation at issue at this sentencing. We appreciate we did

1 not meet Your Honor's expectation. We did not meet the  
2 Probation Officer's expectation.

3 What I would like to very briefly do though is explain  
4 what we have done to reset that in the wake of the January 30th  
5 violation.

6 On February 8th, basically the week after that finding,  
7 PG&E met with the Probation Officer in person to make sure  
8 everyone was aligned in terms of what the Probation Officer's  
9 expectations were, what she expected from us and how we could  
10 communicate with her in a more robust way.

11 Since that time the Probation Officer has now been invited  
12 into weekly phone calls that occur with the Monitor team.  
13 Every single week those calls occur in which new  
14 investigations, to the extent any exist, are discussed.  
15 Updates on ongoing investigations are discussed and, frankly,  
16 just general issues of relevancy to PG&E and the Monitorship  
17 are discussed.

18 In addition, we have increased the amount of email  
19 communication. When anything in our view that meets the  
20 requirements and, frankly, beyond the requirements of the terms  
21 of probation were to occur, we're trying to make sure we very  
22 timely email and report that, if not in a phone call in an  
23 email at least with the attachment that would be particularly  
24 relevant to the issue that's in play. So we have increased, in  
25 our view, significantly and invited the Probation Officer into

1 these weekly calls.

2 We believe these efforts, hopefully, have addressed the  
3 concerns that were raised here. We, of course, are willing to  
4 work further with Your Honor and the Probation Officer in any  
5 additional ways in which you would like to see increased  
6 reporting.

7 It's our view that other than the Form 12 that's at issue  
8 here, we have met the terms of probation. And because we  
9 believe we've addressed the issue, it's our position we don't  
10 think new terms are needed.

11 However, to the extent Your Honor disagrees, what we would  
12 ask is those terms be specific to the issue that's a violation  
13 here, and that is the reporting issue and scoping terms around  
14 the robust reporting.

15 **THE COURT:** I'm going to come to the Government, but  
16 I forgot to ask, is anyone here from San Bruno?

17 **MR. ZAFFERANO:** Yes, Your Honor. Mark Zafferano.  
18 I'm the City Attorney.

19 **MS. JACKSON:** Connie Jackson, former City Manager.

20 **THE COURT:** Thank you very much. Welcome.

21 And, also, I'd like to recognize our Monitor, let him make  
22 his appearance, please.

23 **MR. FILIP:** Good morning, your Honor. Mark Filip  
24 Monitor.

25 **THE COURT:** Ms. Hoffman.

1           **MS. HOFFMAN:** Mr. Schenk is going to handle this.

2           **MR. SCHENK:** Your Honor, the Court found at our last  
3 hearing that PG&E violated Special Condition No. 8. That was  
4 the condition that directed PG&E to have communication with its  
5 Probation Officer when certain conditions are met.

6           PG&E failed to meet that requirement and after taking  
7 testimony from the Probation Officer, this Court found a  
8 violation.

9           So when the Government was thinking about what an  
10 appropriate sentence would be for that conduct, we focused on  
11 the conduct at issue; that is, communication between PG&E and  
12 the Probation Officer.

13           While the Government doesn't have a lot of insight, we  
14 don't participate in those dialogues, meetings, events, we  
15 understand, at least, from the Probation Officer that she is  
16 happy with the level of communication.

17           As a result, the Government doesn't have a significant  
18 level of insight into what other remedies would be necessary to  
19 prevent that type of violation from occurring in the future,  
20 but we think that a sentence that is focused on that type of  
21 conduct, on that type of violation is the appropriate sentence  
22 in this case and we would support a request from Probation or  
23 the Court that is tailored to remedy that particular violation.

24           We understand the Court received briefing from the  
25 parties. We submitted some on the extension question, whether

1 the Court can extend probation beyond five years, on the issue  
2 of public disclosure of the Monitor reports. We're happy to  
3 address issues, but it doesn't seem like there is a lot of  
4 disagreement among the parties on those two topics.

5 So we understand the Court's focus now to be on the  
6 question of the sentence for the Form 12 violation.

7 **THE COURT:** So how long has Mr. Johnson been on  
8 Board?

9 **MR. JOHNSON:** This is the beginning of my fourth day,  
10 Your Honor.

11 **THE COURT:** Okay. Why don't you come up here for a  
12 second?

13 (Mr. Johnson approaches the podium.)

14 **THE COURT:** You were with TVA before. What was your  
15 role before this? I read some things in the paper, but it  
16 might have been wrong.

17 **MR. JOHNSON:** That happens occasionally.

18 Yes, sir. I was the CEO of TVA starting in January of  
19 2013 until last Wednesday.

20 **THE COURT:** Are you from California?

21 **MR. JOHNSON:** No, sir. I grew up in northwestern  
22 Pennsylvania, but I've lived in North Carolina and Tennessee  
23 for the last 45 or 50 years. So I believe I have picked up  
24 some of the inflection and the idiom.

25 **THE COURT:** That's a big operation, TVA. And you

1 were in charge of that for a long time? How long were you in  
2 charge of the TVA?

3 **MR. JOHNSON:** Almost six and a half years.

4 **THE COURT:** Well, you have your hands full here.

5 **MR. JOHNSON:** Yes, sir.

6 **THE COURT:** You do.

7 Okay. Well, do you have anything you want to say? You  
8 don't -- you don't have to, but if you would like to say  
9 something, I would be happy to hear it.

10 **MR. JOHNSON:** Your Honor, I thought I might tell you  
11 why I came to California.

12 **THE COURT:** Let's hear that.

13 **MR. JOHNSON:** I have been in the industry a long  
14 time. It's treated me well and I think it's an important  
15 industry for the country and I really feel like the outcomes  
16 here have to be better; the outcomes by PG&E, the outcomes for  
17 customers, for fire victims, for everybody. And so at an  
18 advanced stage, and really post career, I have come here to  
19 just see if I could help make outcomes better. That's why I'm  
20 here.

21 **THE COURT:** Where are you going to live?

22 **MR. JOHNSON:** Somewhere in the city. It's not quite  
23 been determined yet, but pretty close to the office because I  
24 intend to be there quite frequently.

25 **THE COURT:** Okay. Are you up to speed on what's

1 happened in this Court the last -- since the San Bruno case and  
2 the trial and the verdict and all of that?

3                   **MR. JOHNSON:** Yes, Your Honor. I have read the  
4 sentences. I've kept up and fully briefed. I've read a lot of  
5 material about what is happening in this courtroom.

6                   **THE COURT:** Well, we have a common problem and I  
7 think sometimes the lawyers think I'm their enemy, but the  
8 truth is I'm trying to -- we're all trying to get to the common  
9 goal.

10                  I don't care really how much money PG&E makes, but I do  
11 care about the safety of the people who live in California.  
12 And one of the biggest problems we've had is that PG&E has been  
13 starting a lot of fires, and they had that horrible explosion  
14 in San Bruno, and I just don't think PG&E has put safety first.  
15 The ads all say it does, but I think if you look at the record,  
16 PG&E has allowed things to slide on the safety front,  
17 particularly on the fire part, cutting those trees or trimming  
18 those trees that could fall onto the lines, all the  
19 uninsulated. There is nothing wrong with that as long as the  
20 trees can't reach them, but then they spark.

21                  One thing you're going to see out here that's vastly  
22 different than Tennessee and North Carolina is the long  
23 summers. We have six to seven months of no rain. And you  
24 can't blame it on global warming because I have been here a  
25 long time and it's been that way every summer.

1       So one little spark from a power line in the month of  
2 August, say, will fall down 40 feet and hit the grass, all dry  
3 as can be. That starts a fire. No one is around, can't be  
4 around. It's out in the middle of nowhere. Within two minutes  
5 it's up to the brush. That brush has got a resin in it that is  
6 highly flammable. You don't -- I don't think you have this  
7 kind of brush in Tennessee. And that brush catches on fire  
8 like gasoline and then that catches the trees on fire and  
9 within 30 minutes there is a forest fire going, a wildfire.  
10 It's impossible sometimes to stop.

11       So your company admitted that it started 17 of those fires  
12 in 2017 just in the Wine Country. This wildfire season, they  
13 get hotter and hotter, but we have always had hot summers that,  
14 in my view, starts about June 21 and runs through the first big  
15 rain in the November or December.

16       After the rains, it's okay if there is a spark because it  
17 won't go anywhere, but in the middle of the wildfire season it  
18 can burn hundreds of thousands of acres and kill lots of  
19 people.

20       So as much as we need the electricity, it has got to come  
21 to us safely and we need an infrastructure where PG&E is on top  
22 of this and is providing it to us safely. Anyway, that's my  
23 little welcome speech to you.

24       But here is what I think we should do for the remedy on  
25 the Form 12. I'm going to change subjects now a little bit.

1 I have two ideas and they are tied to Butte County. I'm  
2 going to direct the Federal Monitor and Probation to facilitate  
3 meetings between the PG&E -- I'm going to come back to what I  
4 mean by that -- PG&E directors and PG&E senior executive  
5 leadership and local officials in Paradise, California and San  
6 Bruno, including tours of those communities, so that the  
7 leadership can see the gravity of what happened up there. And  
8 I want -- we can get a bus. I think I'm going to go on this  
9 tour, too. All lawyers can go, but the Board of Directors  
10 ought to see firsthand the devastation.

11 The second is to direct that the Board of Directors have a  
12 committee -- it could be an existing committee, like the  
13 Compliance Committee -- who will track the progress or lack of  
14 progress by the utility in meeting its own wildfire mitigation  
15 plan and the conditions of probation and to report in writing  
16 to the Board for each meeting and verbally present at each  
17 meeting what the progress and shortfalls have been and how to  
18 come into compliance.

19 So those are the two ideas, the two sentences.

20 Now, what I want to do is give you the flexibility to  
21 work -- to fix up my language. So I don't want to impose an  
22 untoward burden. I would like the tour to be done by the  
23 middle of July. So I know these are important people on your  
24 Board, so it may take a while to find a date that will work.  
25 The Monitor is going to go as well.

1       So if you don't like the language that I have just given  
2 you, you all can tinker with it and work out the kinks. But if  
3 you don't come to an agreement that I'm good with, then we'll  
4 just go with what I've -- something very close to what I just  
5 said.

6       So in summary, the first one is communications with those  
7 two affected communities, Paradise and San Bruno, with an  
8 on-scene in-person conversation with victims, with fire chiefs  
9 and looking at it firsthand. Not on TV. Not on a video. But  
10 being up there in person.

11      And the second is having a committee of the Board that is  
12 dedicated to compliance with the wildfire mitigation plan and  
13 the conditions of probation.

14      Okay. Anyone want to argue with me about that?

15           **MR. SCHAR:** No, Your Honor.

16           **THE COURT:** Okay.

17           **MS. HOFFMAN:** No, Your Honor.

18           **PROBATION OFFICER:** No, Your Honor.

19           **THE COURT:** Well, do you want -- I'll tell you what.  
20 I'll wait a few days and let you think about the language and  
21 submit to me better language than I just used.

22      So maybe we'll all have a bus ride on July 15th or so or  
23 sometime before the middle of July.

24      This is -- I want to end by just saying how serious this  
25 problem is and we are right on the cusp now of a new wildfire

1 season. It will start in six weeks. And I will lose sleep  
2 over it, over did I do enough to help PG&E stop these fires.

3 Now, I want to be very clear. Many fires get started that  
4 PG&E has nothing to do with, but I think PG&E is the number  
5 one -- no one has started more fires than PG&E. So you're at  
6 the top of the list, but there are a lot of other causes, I  
7 acknowledge that. So we would still have some fires even  
8 without PG&E. I want to help PG&E get to where we all need to  
9 be.

10 And I know that's what you want to do, Mr. Johnson. So  
11 welcome aboard. I appreciate your help.

12 Okay. Are we done for today? Was there anything else I  
13 needed to go over. Jennifer?

14 **PROBATION OFFICER:** No, Your Honor.

15 **THE COURT:** Okay.

16 Anything else?

17 **MR. JOHNSON:** Thank you, your Honor.

18 **THE COURT:** I want to just say I'm not going to rule  
19 on whether or not I have the authority to extend probation. I  
20 see the arguments. I'm going to leave that in abeyance because  
21 I don't think it's the right answer in this case anyway. For  
22 the Form 12 we're dealing with, it was not the right answer.

23 So what is the right answer is what I have asked you to  
24 do. Okay?

25 **MS. HOFFMAN:** Thank you, Your Honor.

1           **MR. JOHNSON:** Thank you, Your Honor.

2           **MR. SCHAR:** Thank you, Your Honor.

3           **THE COURT:** Have a good day.

4           (Proceedings adjourned.)

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**CERTIFICATE OF OFFICIAL REPORTER**

I certify that the foregoing is a correct transcript from  
the record of proceedings in the above-entitled matter.

*Debra L. Pas*

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Debra L. Pas, CSR 11916, CRR, RMR, RPR

Tuesday, May 7, 2019